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# The Role of Human Capital, Ethnicity and Foreign Markets in Indonesia

Lina Damayanti<sup>1</sup> <sup>1</sup>STIE Jaya Negara Tamansiswa Malang

### Abstract :

Indonesia has racial and cultural diversity which is its own strength when collaborating in a company. We collected data from 102 companies in Indonesia spread throughout Indonesia. We examine multiethnic or racial issues, foreign markets, company size, women's involvement, and gender equality in companies. We analyzed the data using the ARDL model. This study found that racial diversity, women's involvement, gender equality, company size, and international market give color to the company so that the company has the characteristics and uniqueness of the mix of diversity that ultimately improves the company's financial performance. This study finds that diversity is a separate strength for companies in developing their business

**Keywords:** Human Capital, Ethnicity, Foreign Market, Indonesia **JEL Classification Code :** C01,C11,E10,E12

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### Introduction

Intellectual capital is part of human capital obtained from education (Nahapiet and Ghoshal, 1998). Human capital is a driver of human productivity as a factor of production. The production sector is the real sector in the economy and is the main driver of economic growth (Edvinsson, 2000; Nerdrum and Erikson, 2001).

Human capital does not only have an impact on the domestic economy but also on the international economy. Human capital can develop and improve the economy. Human capital has an impact on international markets with the global economy (Pangarkar, 2008). The global economy brings together various economic activities including market activities. Human capital expands across national borders so that it has an impact on the international economy and international markets. Markets are always related to human social processes so human capital will also have an impact on markets and marketing. Human capital has an impact on improving product quality and selling ability of salespeople because salespeople are human beings who of course have human capital in making sales (Youndt et al., 2004).

The top executive background is very influential on the company's performance, especially related to human capital owned by the top executive in the company. Human capital is very important in decision making and marketing development (Shukeri et al., 2012)

In international business involving human resources of various ethnicities, which have an impact on the diversity of thought and historically, it is necessary to manage human resources and develop human capital according to the needs of the company (Onkelinx et al., 2016). The company's

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internationalization process must also be supported by sufficient human capital and multilingual communication skills which are human capital in themselves (Zakery and Saremi, 2020)

Research related to human capital and internationalization, including market internationalization, is rarely discussed in previous studies (Ulubeyli and Yorulmaz, 2019). The influence of ethnic and cultural diversity is also part of human capital because of the local wisdom heritage of each region which has an impact on the decision-making of everyone who joins the company.

# Literature Review

Multi-racial companies or having workers with diverse races have a greater income than companies that only employ certain races. This identifies that diversity is a strength and each race has human capital derived from living habits that are potentially useful for companies. Each individual has a different human capital and is very useful for the company. Human capital also includes morals and loyalty which are forces that also have a big influence on the company (Nerdrum and Erikson, 2001; Campbell et al., 2012; Widarni & Bawono, 2021).

Human capital needs to be managed properly and human capital also has an impact on the marketing and competitiveness of companies (Firer and Mitchell Williams, 2003). The global network has the advantage in the form of a wider market network and new and better opportunities (Oesterle et al., 2013).

The international market in addition to providing opportunities in the form of a wider marketing network also provides its own challenges ranging from legal differences and so on. A good human model can increase sales and improve the company's image so that companies can gain consumer trust (Kalinic and Forza, 2012).

# Data and methods

Indonesia has racial and cultural diversity which is its own strength when collaborating in a company. We collected data from 102 companies in Indonesia spread throughout Indonesia. We examine multiethnic or racial issues, foreign markets, company size, women's involvement, and gender equality in companies. We analyzed the data using the ARDL model with the following formulation:

 $FP_{t} = \beta_{0} + \beta_{1}Me_{t1} + \beta_{2}Fm_{t2} + \beta_{3}Cz_{t3} + \beta_{4}WI_{t4} + \beta_{5}GE_{t5} + e_{t}$ 

Where FP is Financial performance, ME is multi ethnic, FM is Foreign Markets, CZ is Company Size, WI is women involvement, GE is Gender Equality

## **Results and Discussion**

The following are the results of the ARDL estimation :

Regressor	Dependent Variable FP				
Long Run Estimation	Coef.	SE	t-Ratio	Prob	
ME	0.1281	0.0815	1.2416	0.0022	
FM	0.1322	0.0452	1.7173	0.0018	
CZ	0.1361	0.0952	1.3378	0.0008	
WI	0.1882	0.0852	0.9181	0.0007	
GE	0.1783	0.0857	0.8371	0.0008	

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Short Run Estimation	Coef.	SE	t-Ratio	Prob
ME	0.1265	0.0737	1.1475	0.0021
FM	0.1731	0.0627	1.3224	0.0011
CZ	0.1782	0.0816	1.3357	0.0006
WI	0.1761	0.0882	0.9292	0.0007
GE	0.1552	0.0779	0.8523	0.0008

From the estimation, it can be seen that all positive variables are significant on financial performance. Gender equality, women's involvement, racial diversity, company size and international market are unique strengths for the company because each individual gives color and uniqueness to the company, thereby increasing competitiveness and public trust and increasing marketing networks from various ethnicities..

## Conclusions

This study found that racial diversity, women's involvement, gender equality, company size, and international market give color to the company so that the company has the characteristics and uniqueness of the mix of diversity that ultimately improves the company's financial performance. This study finds that diversity is a separate strength for companies in developing their business

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